

ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2018

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<p>1. Business Development:</p> <p>Implement Applicable Biomass Utilization Study Recommendations</p>	High	<ul style="list-style-type: none"> • Pagosa Springs Biochar & Briquetting • Pagosa Biomass and Forest Products • San Juan Headwaters Forest Health Partnership • Private sector • Pagosa Springs • Archuleta County 	<ul style="list-style-type: none"> • State Forest Service • Colorado Parks & Wildlife • Chama Peak Alliance • Area businesses • US Forest Service • BLM • US Dept of Ag grant of \$250K 	\$6M	<p>~9 in biochar</p> <p>7 in forestry</p> <p>5 in sawmill</p>	<ul style="list-style-type: none"> • Supply biofuel for Biomass Power Plant in Cloman Park • Fuels collection, reduction and forest health maintenance • Bolster biomass utilizations
<p>2. Business Development:</p> <p>Implement Recommendations in Downtown Colorado Inc Plan</p>	Med	<ul style="list-style-type: none"> • Pagosa Springs • Pagosa Springs Area Tourism • Archuleta County • Lodgers Association • Pagosa Springs CDC • Pagosa Chamber 	<ul style="list-style-type: none"> • Town • County • Downtown businesses • Downtown Colorado Incorporated • SW Colorado Council of Governments • DoLA energy impact funds 	<p>Year 1 -\$75K grant (\$25K local match)</p> <p>Year 2 - \$50K grant \$50K local</p>	<p>Create 1 position for two years</p>	<ul style="list-style-type: none"> • Maintain and expand downtown Pagosa Springs as a major community asset and tourism attraction • Improve infrastructure that improves downtown Pagosa Springs' character • Fill vacant land • Retain staff to implement projects • Expand tourism recreation opportunities into shoulder seasons • Strengthen Town/County partnerships • Construct trails connecting downtown to outer areas

ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2018

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<p>3. Business Development:</p> <p>Implement Geothermal Greenhouse Project (GGP) Community Garden Dome and Innovation Dome Projects</p>	Low	<ul style="list-style-type: none"> • Geothermal Greenhouse Project • Pagosa Springs • Colorado State University Extension • Audubon Society • Santa Fe Community College • Colorado School of Mines • Colorado Water Conservation Board 	<ul style="list-style-type: none"> • Town • County • Grants • CSU Agriculture Extension Program • Region 9 EDD Enterprise Zone Project • Community donations • Colorado Water Conservation Board 	<p>\$120k staffing</p> <p>\$15k operations & equipment</p> <p>\$15k administration</p>	<p>2-3</p> <p>Community Garden Coordinator</p> <p>Aquaponics Grower</p>	<ul style="list-style-type: none"> • Serve as an economic driver & tourist attraction via tours and workshops for the public • Provide locally-grown food to community markets and schools • Serve as an educational partner for K-12 students and college students for sustainable practices, including geothermal, solar, composting, recycling and aquaponic technologies
<p>4. Business Development:</p> <p>Sustain County-Level Economic Development Organization</p>	High	<ul style="list-style-type: none"> • Pagosa Springs CDC • Pagosa Springs • Archuleta County • Region 9 EDD • Pagosa Chamber • SW Small Business Development Center (SBDC) 	<ul style="list-style-type: none"> • Federal Home Loan Bank • Pagosa Springs CDC • Area businesses • Banks • Town • County 	Year 1 - \$60K	Retain 1 economic development specialist job	<ul style="list-style-type: none"> • Strengthen the economic development organizational presence in the region • Retain staff to accomplish priority community projects • Implement micro-loan fund • Strengthen Archuleta County economy • Explore ED 2020 partnership
<p>5. Education:</p> <p>Implement BEST Grant to Enhance Safe Facilities for Archuleta School District</p>	High	<ul style="list-style-type: none"> • Archuleta School District • School Safety Committee • Local governments • Local law enforcement 	<ul style="list-style-type: none"> • School District • BEST grants 	\$500k	<p>Local architect to oversee projects</p> <p>Construction jobs</p>	<p>Enhance safety and security of school buildings by:</p> <ul style="list-style-type: none"> • constructing a safety station in vestibule of high school • install remote control hardware in all buildings to secure entrances • additional security installations on existing doors of all buildings • install safety film on all windows & doors

ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2018

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<p>6. Education:</p> <p>Open an Early Childhood Center Serving up to 40 Toddlers and Preschoolers and Establish a Criteria-Based Tuition-Assistance Program to Address Program Quality and Affordability</p>	High	<ul style="list-style-type: none"> • Archuleta County Education Center (ACEC) • Archuleta County • Town of Pagosa Springs • Archuleta School District • Tri-County Head Start • State & County Dept. of Human Services • Licensed Home Providers & Centers 	<ul style="list-style-type: none"> • Archuleta County • Town of Pagosa Springs • CDHS - Office of Early Childhood Colorado Dept of Education • State & federal grants • Private foundation grants • Generous donors 	<p>2018-19</p> <p>\$400,00 building renovation</p>	<p>Construction industry. Potential to create jobs through home provider recruitment</p> <p>Teaching and administrative staff associated with a new large early childhood center</p>	<ul style="list-style-type: none"> • Created a 5-year strategy to increase the number of young children, ages 0-5 years, receiving early childhood care and education services in Archuleta County that are both affordable and high quality • Building made available for the ACEC to use rent-free for up to 10 years • Meet community demand for early childhood services • Recruit new, qualified childcare providers • Allow parents to go to work and contribute to the local economy • Partnerships with organizations for preservation and/or expansion of existing services in our community
<p>7. Education:</p> <p>Develop Vocational Training Opportunities at Pagosa Springs High School</p>	High	<ul style="list-style-type: none"> • Archuleta School District • Build Pagosa • Pagosa Springs Chamber • Pagosa Springs CDC 	<ul style="list-style-type: none"> • Potential bond or mill fall of 2019 • Grants • Private donors 	Undetermined	Undetermined	<ul style="list-style-type: none"> • Retain 18-27 year-old population • Expand programming for vocations • Expand facilities, technology and equipment

ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2018

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<p>8. Healthcare</p> <p>Update current heating, air conditioning, ventilation, electrical, plumbing and radiological equipment</p>	High	<ul style="list-style-type: none"> • The Pagosa Springs Medical Center Foundation • The Pagosa Springs Medical Center • Archuleta County • Pagosa Springs 	<ul style="list-style-type: none"> • Region 9 EDD • The Pagosa Springs Medical Center Foundation • DOLA Energy and Mineral grant • State of Colorado EMTS fund • Private donors 	Undetermined	Undetermined	<ul style="list-style-type: none"> • Retain and recruit employees • Provide accessible and quality healthcare for the growing workforce as well as the increasing aging population in the county
<p>9. Housing:</p> <p>Fund Site Work and Provide Property for a Low-Income Housing Project</p>	High	<ul style="list-style-type: none"> • Housing organizations • Archuleta County • Pagosa Springs • Housing Advisory Committee • Housing Authority • Economic & Planning Systems EPS 	<ul style="list-style-type: none"> • State, federal & local funding 	Undetermined	Retain workers in county to raise families	<ul style="list-style-type: none"> • Meet community workforce housing needs
<p>10. Land Use:</p> <p>Utilize 7.5 Acres/Hwy 84 Property Development</p>	Low	<ul style="list-style-type: none"> • Archuleta County • Park Ditch Company • Pagosa Springs CDC 	<ul style="list-style-type: none"> • County • CDOT • Private sector 	Minimum of \$1M	Undetermined Jobs created will be result of commercial business	<ul style="list-style-type: none"> • Sold 88 acres to preserve Skyrocket • 7.5 acres for sale or development for commercial purposes
<p>11. Parks & Recreation:</p> <p>Complete Town to Lakes Trail</p>	High	<ul style="list-style-type: none"> • Pagosa Springs • Archuleta County • CDOT • Private homeowners • HOAs 	<ul style="list-style-type: none"> • Town • County • CDOT • Pagosa Lakes Property Assoc • GoCO 	Based on alternative chosen	Construction jobs	<ul style="list-style-type: none"> • Construct trail from Pagosa Lakes to downtown Pagosa Springs

ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2018

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<p>12. Parks & Recreation: Implement Parks, Recreation, Open Space, Trails Plan (PROST)</p>	Med	<ul style="list-style-type: none"> • Pagosa Springs • Pagosa Lakes Property Owner's Association • Pagosa Area Trails Council • Archuleta County • San Juan Historical Society • SW Land Alliance • US Forest Service • CDOT • Division of Wildlife • Pagosa Chamber • BLM 	<ul style="list-style-type: none"> • GoCO • NPS • CDOT • County • Town • Developers • Parks, Recreation, Open Space, Trails (PROST) 	Undetermined	Undetermined Construction jobs	<ul style="list-style-type: none"> • Build trails to get the bicyclists and pedestrians off of the roadways • Provide safe non-motorized transportation and recreation in the Lakes area and link to USFS trail systems in the Turkey Springs area of the San Juan National Forest • Build Amphitheater by Vista Lake Clubhouse
<p>13. Parks & Recreation: Implement Downtown Riverwalk Master Plan</p>	Med	<ul style="list-style-type: none"> • Pagosa Springs • CDOT 	<ul style="list-style-type: none"> • Town • County • GoCO • CDOT • Impact Fees 	Undetermined	Construction jobs	<ul style="list-style-type: none"> • Continuation of River Walk along the San Juan River between the southwestern and the northeastern Pagosa Springs boundary • Pedestrian access on McCabe Creek • Repave/redesign of downtown HWY 160 corridor (especially along McCabe Creek)

ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2018

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<p>14. Parks & Recreation:</p> <p>Expand Outdoor Recreation Facilities in Veterans' Park and Yamaguchi Park</p>	High	<ul style="list-style-type: none"> • Pagosa Springs • Archuleta School District • Archuleta County 	<ul style="list-style-type: none"> • GoCO • DoLA • Town • Impact Fees • User Fees • School District • County • PROST 	Not determined	<p>Construction jobs to build the recreation facilities</p> <p>Administrative staff position to manage facilities</p>	<ul style="list-style-type: none"> • Provide outdoor recreation facilities including baseball and soccer fields, Frisbee Golf Course, ATV Track, raw water irrigation, outdoor amphitheatre, river ramp take-out (Pagosa Springs), multi-use shade shelter, inner-park trail system, playground, bathrooms, and parking • Yamaguchi South 26 acres acquired by Town from Sanitation District. Master planning to begin fall 2018/winter 2019. • Parks and Recreation Survey conducted, and results shared with stakeholders in July 2018
<p>15. Public Infrastructure:</p> <p>Improve Western Heritage Event Center</p>	High	<ul style="list-style-type: none"> • Western Heritage Event Center (WHEC) • Archuleta County • CSU Extension • Fair Board • 4-H 	<ul style="list-style-type: none"> • County • Town • GoCO • USDA • CDBG • Private Partners • CSU • WHEC 	Undetermined	~8 construction jobs	<ul style="list-style-type: none"> • A rodeo and fairgrounds facility better equipped for the population and county's increased use • New metal building to house events • Covered arena with removable arena and livestock panels
<p>16. Public Infrastructure:</p> <p>Complete Courthouse and Justice Center Projects</p>	High	<ul style="list-style-type: none"> • Archuleta County • 6th Judicial District • Dept of Local Affairs 	<ul style="list-style-type: none"> • State & Federal Grants • Impact Fees • DoLA • County • Private capital 	Undetermined	Undetermined	<ul style="list-style-type: none"> • Create facilities for County Offices, Courtrooms, office space, mediation and meeting rooms for judicial system • Construct safe, detention facilities

ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2018

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
17. Public Infrastructure: Implement County-Wide Water Plan	Med	<ul style="list-style-type: none"> • PAWSD • Archuleta County • Pagosa Springs • SW Water Conservation District • Metro Districts • Pagosa Fire • Home Owners Assoc • Smart Water Group • Headwaters Healthy Forest Partnership 	<ul style="list-style-type: none"> • Town • PAWSD • SW Water Conservation District 	Undetermined	N/A	<ul style="list-style-type: none"> • Ensure that there is enough water to support infrastructure during drought cycle • Partner with Inter Basin Compact Committee (IBCC) for San Juan Basin and assist with implementation • Build a 7.3-mile pipeline from Town to create a more reliable system and take pressure off the oldest plant
18. Public Infrastructure: Expand Town of Pagosa Springs Geothermal Heating System	Med	<ul style="list-style-type: none"> • Pagosa Springs • Co School of Mines • Pagosa Verde 	<ul style="list-style-type: none"> • Dept of Energy • Governor's Energy Office • Well owners • DoLA • CDOT 	Undetermined	Undetermined	<ul style="list-style-type: none"> • Provide geothermal heat to 450 homes and downtown businesses in Pagosa Springs • Goal to be energy independent and collaborate with other geothermal efforts • Initial system already in place which includes elementary & middle school as well as some residences and sidewalks • Differentiates community from other areas
19. Public Infrastructure: Expand County Landfill	High	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • Southwest Organization for Sustainability (SOS) 	<ul style="list-style-type: none"> • County • Town • Waste Disposal Service Providers • USDA • Solid Waste Management Grants • CSU Extension 	\$700,00	1-3	<ul style="list-style-type: none"> • Build additional recycling program per SWCCOG 2014 Waste Study • Expand current transfer station lease • New facility on Putt Hill

ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2018

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<p>20. Public Infrastructure:</p> <p>Develop Regional Recycling Efforts</p>	High	<ul style="list-style-type: none"> • Archuleta County • La Plata County • SWCCOG 	<ul style="list-style-type: none"> • County • La Plata County • 	Undetermined	Undetermined	<ul style="list-style-type: none"> • Reduce leakage from avid recyclers making trips to Durango that includes eating and shopping • Add recycle drop off point at strategic locations
<p>21. Transportation</p> <p>Grow Public, Senior and Wolf Creek Transit Services</p>	Med	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • SWCCOG 	<ul style="list-style-type: none"> • Federal Grants • CDOT • Private Donations • Archuleta County Human Services • Area Agency on Aging • Town • County • SWCCOG 	\$160K annual budget	Construction jobs	<ul style="list-style-type: none"> • Provide transportation to seniors • Expand Archuleta County Mountain Express • Routing to Durango
<p>22. Transportation:</p> <p>Complete intersection improvements at N. Pagosa and County Center</p>	Med	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs 	<ul style="list-style-type: none"> • CDOT 	\$2M	Construction jobs	<ul style="list-style-type: none"> • Improve traffic safety and flow at busy intersection
<p>23. Public Lands:</p> <p>Address Forest Health, Water and Wildfire Risks</p>	High	<ul style="list-style-type: none"> • US Forest Service • BLM • Forest Health (business) • San Juan Healthy Forests Partnership • Wolf Creek Ski Area • All Hazards (Homeland Security) • Wildfire Adapted Partnership (formerly SW Colorado Firewise) 	<ul style="list-style-type: none"> • US Forest Service • BLM • All Hazards (Homeland Security) 	Undetermined	Undetermined	<ul style="list-style-type: none"> • Improve Forest health • Control beetle infestation • Reduce risk to life and property and protect watershed/ community water supplies • Defensible space education resulting in defensible space created around residences • Reduce hazardous fuels

ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2018

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
24. Telecommunications: Pagosa Broadband Project	High	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • Pagosa Springs CDC • SWCCOG • Rural Electric Cooperatives • ISPs 	<ul style="list-style-type: none"> • USDA • FCC • County • Town • PSCDC • Telecom Providers • DoLA –SB232 funding • SWCCOG • New Aspen Springs tower • Telecommunications providers • Colorado Office of Information Technology • State of Colorado 	Undetermined	Indirect job creation with advanced tele communications	<ul style="list-style-type: none"> • Last mile buildout • Voter approval for SB152 Opt Out • Provide more job creation through home-based businesses • Partnership between SWCCOG and San Juan Basin Health Department to apply for funding via FCC to increase access for rural healthcare facilities • Partnership between SWCCOG, CDOT and LPEA to find solutions to increasing connectivity to and within the County.
25. Transportation: Establish park and ride utilizing existing parking infrastructure where possible	Med	<ul style="list-style-type: none"> • Archuleta County • SWCCOG 	<ul style="list-style-type: none"> • CDOT • County 	\$200k estimated \$8.5-10k per spot. \$5k parking spots without lighting or amenities	Undetermined	<ul style="list-style-type: none"> • Increase capacity, safety and accessibility of public transportation
26. Transportation: Build 4 Bus Stop Shelters in Pagosa Springs	Med	<ul style="list-style-type: none"> • Archuleta County • SWCCOG 	<ul style="list-style-type: none"> • CDOT • County 	\$80k	Undetermined	<ul style="list-style-type: none"> • Increase safety and accessibility of public transportation

ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2018

Approved this day November 5th, 2018

Board of County Commissioners
Archuleta County, Colorado

Steve Wadley

Steve Wadley, Chairperson